



Commissioning Framework

2016/17 Refresh

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1. Introduction

As the Police and Crime Commissioner for Leicestershire, I have some very specific responsibilities which include the following:

- Assuring an effective and efficient Police Service.
- Writing the Police and Crime Plan ('the Plan'), ensuring that it continues to reflect the aspirations and concerns of local people; I am charged with holding the Chief Constable to account in its delivery.
- And, lastly, setting the local precept which is the local tax to help fund the Police.

But there is another, absolutely key, part of my role which is to help the Chief Constable and other partners to drive down crime and anti-social behaviour by fulfilling my statutory duty to commission services in support of the Plan. Actually, I aim to commission 'outcomes' – an aspiration that demonstrates my determination to achieve value for taxpayers' hard-earned money as we continue to develop our commissioning processes.

This is the final, refreshed, Commissioning Framework (which covers the period up to March 2017) which I will issue as PCC. As before, it is directly aligned to the Plan, with each commissioning intention being demonstrably linked to my strategic priorities. It has, again, been produced in consultation with a wide range of partner organisations and local communities, who have helped to define not only the commissioning intentions but also the ways in which the desired outcomes will be purchased. For this iteration, we have also carried out a broad consultation – and we have listened. Hence, for example, I have decided to commission services for the full financial year 16/17, despite the fact that this reduces my successor's ability to make early and different choices – for this was the clear wish from you during the consultation process. So, as before, I remain very grateful to partners for their inputs, and I look forward to hearing how well these initiatives have delivered – even if that is from the slightly estranged position of my 'second retirement'!

This important work will play its own part in our joint contribution towards driving down crime thereby increasing the safety of the residents of Leicester, Leicestershire and Rutland.



23rd October 2015

**Sir Clive Loader
Police and Crime Commissioner
Leicester, Leicestershire and Rutland**



2. Background

- 2.1 The Police and Crime Commissioner (PCC) for Leicestershire is responsible for setting the strategic direction for policing in Leicester, Leicestershire and Rutland (LLR) through the Police and Crime Plan. The Plan covers the whole of the PCC's period in office and is valid for the period of 1 April 2013 to 31 March 2017. The Chief Constable is responsible for the operational delivery of policing, including the Strategic Policing Requirement. The PCC is responsible for understanding and supporting the dynamic relationship between policing and local partner activity in support of the strategic priorities in the [Police and Crime Plan](#).
- 2.2 The priorities set out in the Plan inform the PCC's decisions as to what funding is made available to the police and partners to secure reductions in crime and disorder. The PCC must identify opportunities for reducing crime, enabling communities to feel and be safer, protecting people who find themselves in a vulnerable situation and ensuring that victims and witnesses of crime and anti-social behaviour are positively supported.
- 2.3 The Police and Crime Plan was revised and re-published in October 2013. The Plan outlines four key themes (please refer to section 5.1) and a number of strategic priorities (Appendix A), which provide a clear direction for allocating the available budget to maximum effect. This Commissioning Framework sets out how the PCC intends to align the commissioning budget with those key themes and strategic priorities.
- 2.4 The Commissioning Intentions were first issued in 2013 and refreshed as the Commissioning Framework for 2014/15 and 2015/16 and this document details the refresh of the Commissioning Framework for 2016/17.

3. Commissioning Budget

- 3.1 The 2016/17 budget and precept will be set by the existing PCC in line with the Police and Crime Plan 2013-17.
- 3.2 Included within this, the commissioning budget for 2016/17 is anticipated to be £4.611m¹.
- 3.3 The proposed Commissioning Framework 2016/17 includes an element which will be available for consideration by the new PCC.
- 3.4 The proposed Commissioning Framework for 2016/17 includes £3.940m committed previously and these are detailed further in Appendix B
- 3.5 There is available funding therefore of £0.671m of which £0.332m in 2016/17 which will be allocated in line with Appendix C.

¹ This number includes assumptions made concerning the 2015/16 outturn against budget and is subject to review for the remainder of the financial year.

4. “Commissioning Outcomes”

- 4.1 The PCC has made it clear that outcomes and not services will be commissioned. With this in mind, this Commissioning Framework has been created which, as it is used and developed, will ensure future commissioning decisions are focused on the achievement of clearly defined outcomes.
- 4.2 It is recognised that partners may have difficulties in identifying and measuring the impact of their proposed initiative(s) on the outcomes within the Police and Crime Plan. The Commissioning Framework has been designed to be an operational tool that strives to keep performance measurement processes as simple as possible.
- 4.3 It will be the PCC’s responsibility, through staff within the OPCC, to monitor progress for each commissioned activity against the proposed outcomes. A range of performance management systems will be used to do this. The OPCC will continue to work with partners and providers to develop performance indicators and an outcomes framework that can be easily managed and reported on.

5. Commissioning Framework

- 5.1 The Commissioning Framework is based upon the four themes, and strategic priorities, within the Police and Crime Plan. The themes (within the Police and Crime Plan) are:
 - 1) Reducing offending and re-offending
 - 2) Supporting victims and witnesses
 - 3) Making communities and neighbourhoods safer
 - 4) Protecting the vulnerable
- 5.2 The Commissioning Framework provides a clear and consistent way forward for the commissioning of each theme. It outlines how the PCC will commission for outcomes to achieve the priorities set out in the Police and Crime Plan. Four different types of funding mechanism have been developed. These are the ways in which the PCC will purchase the intervention needed to deliver outcomes. Information about the indicative commissioning values for 2016/17 are included in Appendices B and C.
- 5.3 A range of performance measures across all themes and outcomes have been developed and are being used to support contract tender specifications and final approved contracts. The performance management options continue to be developed with partners as measures and indicators are introduced and tested. The performance indicators are used by the OPCC to select the best measure(s) for the interventions they wish to purchase. The OPCC will continue to work with providers and partners to develop meaningful measures that can reliably evidence that progress is being made across all areas.

6. Funding Mechanisms

- 6.1 The PCC has considered the ways in which the initiatives needed to achieve the outcomes in the Police and Crime Plan can be delivered. The following principles have been considered:

- The existing commissioning arrangements of partners should be used where they are fit for purpose, can deliver the PCC's outcomes within time and added value is achieved through the partnership approach. This will maximise local commissioning expertise.
- There should be a focus on value for money, maximising resources and ensuring the impact of the money spent is measured and the value is assessed.
- Commissioning should take place at regional, sub regional (i.e. Leicester, Leicestershire and Rutland) and locality levels. Systems should be fit for purpose and work with existing structures where these are operating well.
- Best practice in relation to procurement will be applied. The PCC expects all procurement processes to follow best practice and be accessible for any provider, including the voluntary sector, unless a single provider dispensation has been agreed (please refer to 6.2a below). All relevant regulations and legislation will also apply including the Equalities Act 2010 which includes the Public Sector Equality Duty.

6.2 There are four funding mechanisms as follows:

- a) **Direct commissioning** – the PCC has/ will directly tender or contract with a provider. There are a number of areas where it is more efficient for the PCC to commission directly in order to achieve the desired outcomes. There are some instances where a single provider dispensation will be applied. This relates to situations when there is only one provider who, given the nature of the outcomes to be commissioned, can be considered and contracted with directly. Examples include the Local Resilience Forum, Troubled/Supported Families Programmes and Crimestoppers.
- b) **Co-commissioning** – existing commissioners are already commissioning outcomes on behalf of the PCC under contracts. There are a number of both established and emerging commissioning structures which take on all or some of the core commissioning tasks. These include:
 - Reducing Reoffending Board
 - Sub Regional Substance Misuse Commissioning Board (managed by Leicester City Council)
 - Joint Commissioning Assurance Board (for sexual and domestic violence support)
- c) **Partnership Locality Fund (PLF)** – via the Community Safety Partnerships (CSP) who have a unique role in assessing, analysing, and responding to local need around crime and community safety. As such they have both a proactive strategic function and a reactive tactical function when assessing the threats to individual localities.

In order to benefit from the existing structures and systems in place, the PCC will make a financial contribution towards the delivery of each Community

Safety Partnership Delivery Plan. CSPs will be required to provide a copy of their 2016/17 Plan, together with a budget breakdown and performance framework. Meetings will then be held with each CSP to discuss their plan and clarify any issues. Funding will not be provided for any activity/service that duplicates existing provision in the locality.

Timescales for agreeing the PLF will be determined by the CSPs as it is recognised that each CSP produces its Plan at a different time of year. However, all meetings in relation to 2016/17 funding will need to be held by the end of February 2016 at the latest.

Following consultation, £450,000 will be made available for the full year 2016/17 which will be allocated using the Vulnerable Localities Index (as per table 1 below and appendix B). Further details of this methodology are available at <https://www.ucl.ac.uk/jdibrief/analysis/Vulnerable-Localities-Index>

Table 1.

CSP	2016/17
Blaby	£29,700
Charnwood	£67,950
Harborough	£23,850
Hinckley and Bosworth	£36,000
Leicester City	£215,100
Melton	£15,750
North West Leicestershire	£31,950
Oadby and Wigston	£19,800
Rutland	£9,900
Total	£450,000

- d) **The PCC Grant** - inviting community and voluntary sector organisations to submit applications to support the achievement of specific commissioning intentions and related outcomes in identified hotspot locations. Only those funds agreed through the previous PCC grants process will be provided under the current Police and Crime Plan (see appendix B for details). However, this funding mechanism may, at the discretion of the successful PCC candidate, be used in support of the new Police and Crime Plan.

- 6.3 For all funding mechanisms the PCC will hold contracts/agreements with the successful organisations that specify the detail of what outcomes are to be commissioned and for what value. The contracts/agreements will also specify

quality standards, as well as performance measures for monitoring purposes and will include details of how the PCC will manage any instances where the outcomes are not being achieved.

Strategic Priorities

Theme: Reducing Offending and Reoffending

1. Preventing and diverting young people from offending
2. Reducing reoffending amongst young people and adults
3. Reducing alcohol and drug related offending and reoffending
4. Reducing crime and anti-social behaviour (ASB) caused by families in a Troubled/Supporting Families programme

Theme: Supporting Victims and Witnesses

5. To increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse
6. To increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences
7. To increase reporting of hate crimes and ensure a positive outcome for victims and witnesses of hate crime offences
8. To prevent ASB and to continuously improve the quality of service and response to victims of anti-social behaviour
9. To continually improve the quality of service and response to victims of crime

Theme: Making Communities and Neighbourhoods Safer

10. To continuously improve the police service to the communities of Leicester, Leicestershire and Rutland
11. To reduce all crime
12. To reduce domestic burglary and ensure a positive outcome for victims of burglary offences
13. To reduce violence against the person – with injury and ensure a positive outcome for victims of violent crime – with injury offences
14. To reduce vehicle crime and ensure a positive outcome for victims

Theme: Protecting the Vulnerable

15. To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses
16. Improving the response, service and outcomes for those with mental health needs
17. To reduce the number of repeat missing person reports

Existing commitments for 2016/17

Strategic Theme	Contract Name /Initiative and description	16/17 value	Organisation with whom we have a contract	Commissioning framework classification	Primary P&CP Strategic priority	Secondary P&CP Strategic priority	Geographical reach
Reducing Offending and Re-offending	Specialist substance misuse services – Adults and Young People	£370,136	Leicestershire County Council and Leicester City Council	Co-com	SP3	SP2	Leicestershire County and Leicester (not Rutland)
Reducing Offending and Re-offending	IOM – Contribution towards Integrated Offender management	£368,000	Leicestershire Police to Reducing Re-offending Board	Co-com	SP2	SP4	LLR
Reducing Offending and Re-offending	MAPPOM – Drugs testing, Alcohol liaison Officer, Drugs Intelligence Officer for priority and prolific offenders	£216,405	Leicestershire Police	Direct	SP3	SP2	LLR
Reducing Offending and Re-offending	Police Officer Support to city and county YOS	£162,554	Leicestershire Police	Direct	SP1	SP2	LLR
Reducing Offending and Re-offending	Youth Mentoring – Working with those at risk of entering the criminal justice system	£147,556	Twenty-Twenty	Direct	SP1	SP2	LLR
Reducing Offending and Re-offending	Adult Substance Misuse for sub-region – Contribution to substance misuse treatment services	£98,750	Leicester City Council	Co-com	SP3	SP2	LLR
Reducing Offending and Re-offending	Think Family – A contribution to the Priority Family approach taken by Leicester City Council	£89,250	Leicester City Council	Direct	SP4	SP2	Leicester City
Reducing Offending and Re-offending	Leicester City YOS – Contribution to the Youth Offending Service in Leicester City	£84,446	Leicester City Council	Direct	SP1	SP2	Leicester City

Reducing Offending and Re-offending	Supporting Leicestershire Families – A contribution to the Priority Family approach taken by Leicestershire County Council	£78,750	Leicestershire County Council	Direct	SP4	SP2	Leicestershire County
Reducing Offending and Re-offending	Leicestershire and Rutland YOS – Contribution to the Youth Offending Service in Leicestershire and Rutland	£77,934	Leicestershire and Rutland Youth Offending Service	Direct	SP1	SP2	Leicestershire County and Rutland (not city)
Reducing Offending and Re-offending	Youth prevention and diversion –City – Targeted diversionary youth activities working with either young offenders or those likely to offend	£72,150	Leicester City Council	Direct	SP1	SP2	Leicester City
Reducing Offending and Re-offending	Youth prevention and diversion-County – Targeted diversionary youth activities working with either young offenders or those likely to offend	£63,825	Leicester County Council Early Help Services	Co-com	SP1	SP2	Leicestershire County
Reducing Offending and Re-offending	Adult Mentoring – Working with offenders to help them to move towards and maintain positive behaviours and attitudes	£50,000	Derbys, Leics, Notts and Rutland Community Rehabilitation Company	Direct	SP2	SP3	LLR
Reducing Offending and Re-offending	Multi Agency Public Protection Arrangements (MAPPAs) – A contribution to the MAPPAs and the work that it undertakes	£34,029	Police	Direct	SP2		LLR
Reducing Offending and Re-offending	Anchor Centre – Contribution towards the Anchor centre where vulnerable street drinkers are able to receive support	£34,000	Leicester City Council	Co-com	SP3	SP2	Leicester City

Reducing Offending and Re-offending	Young Persons Substance misuse – City – Substance misuse treatment service for young offenders	£13,000	Leicester City Council	Co-com	SP3	SP2	Leicester City
Reducing Offending and Re-offending	Young Persons Substance misuse – County – Substance misuse treatment service for young offenders	£12,000	Leicestershire County Council (L&R YOS)	Direct	SP3	SP2	Leicestershire County and Rutland (not city)
Reducing Offending and Re-offending	Young Adult Project – Identifying and implementing a series of system-wide recommendations focussed on improving outcomes for young (16-24 yr old) offenders	£10,000	OPCC	Co-com	SP2	SP1	LLR
Reducing Offending and Re-offending	Changing Lives-Rutland – A contribution to the Priority Family approach taken by Rutland County Council	£7,000	Rutland County Council	Direct	SP4	SP2	Rutland
Reducing Offending and Re-offending	Youth prevention and diversion-Rutland – Targeted diversionary youth activities working with either young offenders or those likely to offend	£3,700	Rutland CC Places Directorate	Direct	SP1	SP2	Rutland
Reducing Offending and Re-offending	Substance misuse add on to PLF – Provision for substance misuse interventions in Rutland	£1114	Rutland CC	Direct	SP3	SP2	Rutland
Reducing Offending and Re-offending Subtotal	-	£1,994,599	-	-	-	-	-
Supporting Victims and	Victim First – Victim support and advocacy service (including	£634,384	Catch 22	Direct	SP9		LLR

Witnesses	helpline and face to face support)						
Supporting Victims and Witnesses	SV/DV - Sexual and Domestic Violence Information and Support Service (including helpline and IDVA/ISVA provision	£268,877	Partnership agreement with Leicester City Council	Co-com	SP5/6	SP9	LLR
Supporting Victims and Witnesses	Target Hardening – Increasing the security of the homes of victims of crime.	£80,000	24/7 Locks	Direct	SP8	SP9	LLR
Supporting Victims and Witnesses	SARC – Sexual Abuse Referral Centre for victims of sexual abuse	£67,906	Leicestershire Police	Co-com	SP6	SP9	LLR
Supporting Victims and Witnesses	Makes Moves – Charnwood – Youth Café and street based youth work to reduce youth related ASB in the area.	£34,735	Go-Getta CIC	PCC Grant	SP8	SP1	Sub - Leicestershire County
Supporting Victims and Witnesses	Street Sport – Targeted sports sessions to reduce youth related ASB in New Parks, Braunstone Park and Rowley Fields, Abbey and Spinney Hills beats	£23,800	Community Projects Plus	PCC Grant	SP8	SP1	Sub-Leicester City
Supporting Victims and Witnesses	Make Moves – Loughborough – Youth Centre and street based youth work to reduce youth related ASB in the area.	£21,585	Go-Getta CIC	PCC Grant	SP8	SP1	Sub - Leicestershire County
Supporting Victims and Witnesses	Changing Tracks – Early intervention working with young people and their families (accessed through schools) to prevent ASB in Braunstone Park and Rowley Fields, Abbey and	£17,612	Pedestrian Limited	PCC Grant	SP8	SP1	Sub-Leicester City

	Beaumont Leys beats						
Supporting Victims and Witnesses	Pay it Forward – Early intervention working with young people to prevent ASB in the Loughborough East beat	£15,835	Pedestrian Limited	PCC Grant	SP8	SP1	Sub - Leicestershire County
Supporting Victims and Witnesses	Sentinel – Contribution towards the Anti-Social Behaviour case work system that sits across LLR	£10,000	Leicestershire Police for Sentinel	Direct	SP8	SP4	LLR
Supporting Victims and Witnesses	Hardship fund – bespoke fund available to victims via Victim First which will help to mitigate the impact of crime on victims	£10,000	Catch 22	Direct	SP9	SP12	LLR
Supporting Victims and Witnesses Subtotal	-	£1,184,734	-	-	-	-	-
Making Communities & Neighbourhoods Safer	Crime stoppers National Hub – A contribution to the national service for the confidential reporting of information in relation to crimes	£26,190	Crime stoppers National Hub	Direct	SP10	SP11	Nationwide
Making Communities & Neighbourhoods Safer	Domestic Homicide Reviews – City – A contribution to enable through cross partnership reviews to be undertaken which ensure that lessons are learnt from domestic homicides either in or with a link to Leicester	£16,000	Leicester City Council	Direct	SP11		Leicester City
Making Communities & Neighbourhoods Safer	Domestic Homicide Reviews – County/Rutland - A contribution to enable thorough cross partnership reviews to be undertaken which ensure that	£16,000	Leicestershire County Council	Direct	SP11		Leicestershire County and Rutland (not city)

	lessons are learnt from domestic homicides either in or with a link to Leicestershire/ Rutland						
Making Communities & Neighbourhoods Safer	Youth Commission – Co-ordinating and supporting the work of the youth commission to challenge and quality assure the police from a young person’s perspective	£15,000	OPCC	Direct	SP10	SP11	LLR
Making Communities & Neighbourhoods Safer	Local Resilience Forum – Contribution to the LRF which helps to co-ordinate partner agencies during critical incidents	£6,536	Leicestershire County Council	Direct	SP10		LLR
Making Communities & Neighbourhoods Safer	VCS infrastructure support– City – supporting voluntary and community sector organisations in engaging with the commissioning process	£5,000	Leicester City Council	Co-com	SP11		Leicester City
Making Communities & Neighbourhoods Safer	VCS infrastructure support– supporting voluntary and community sector organisations in engaging with the commissioning process	£20,000	To be confirmed	Direct	SP11		Leicester, Leicestershire and Rutland
Making Communities & Neighbourhoods Safer Subtotal	-	£104,726	-	-	-	-	-
Protecting the Vulnerable	Children’s Safeguarding Board – County – A contribution to the safeguarding board and the	£43,945	Leicestershire County Council	Direct	SP15	SP17	Leicestershire County and Rutland (not city)

	work that it undertakes						
Protecting the Vulnerable	Children’s Safeguarding Board – City – A contribution to the safeguarding board and the work that it undertakes	£43,945	Leicester City Council	Direct	SP15	SP17	Leicester City
Protecting the Vulnerable	CSE Return Interview post – Interviewing and providing initial support to return runaways from Children’s residential homes in order to identify and mitigate risks to these young people	£41,000	Leicester City Council	Direct	SP15	SP17	LLR
Protecting the Vulnerable	Contribution to the Mental Health Partnership Development Manager Post – Co-ordinating partnership working in relation to mental health and Leicestershire police	£40,000	OPCC	Direct	SP16		LLR
Protecting the Vulnerable	Adults Safeguarding Board – City – A contribution to the safeguarding board and the work that it undertakes	£8,500	Leicester City Council	Direct	SP15	SP17	Leicester City
Protecting the Vulnerable	Adults Safeguarding Board – County and Rutland – A contribution to the safeguarding board and the work that it undertakes	£7,970	Leicestershire County Council	Direct	SP15	SP17	Leicestershire County and Rutland (excluding Leicester City)
Protecting the Vulnerable	Clinical Mental Health Nurse in Victim First – provision ensuring that victims and witnesses of crime who have had their mental wellbeing significantly impacted upon by offences will	£20,564	TBC	Direct	SP16	SP9	LLR

	be supported and referred to appropriate care pathways						
Protecting the Vulnerable Subtotal	-	£205,924	-	-	-	-	-
Various (PLF)	Leicester City PLF – Contribution towards delivering the areas’ community safety plan	£215,100	Leicester City Council	PLF	Various	Various	City
Various (PLF)	Charnwood PLF – Contribution towards delivering the areas’ community safety plan	£67,950	Charnwood Borough Council	PLF	Various	Various	Charnwood
Various (PLF)	Hinckley and Bosworth PLF – Contribution towards delivering the areas’ community safety plan	£36,000	Hinckley and Bosworth Borough Council	PLF	Various	Various	Hinckley and Bosworth
Various (PLF)	North West (NW) Leicestershire – Contribution towards delivering the areas’ community safety plan	£31,950	NW Leicester District Council	PLF	Various	Various	North West Leicestershire
Various (PLF)	Blaby PLF – Contribution towards delivering the areas’ community safety plan	£29,700	Blaby District Council	PLF	Various	Various	Blaby
Various (PLF)	Harborough PLF – Contribution towards delivering the areas’ community safety plan	£23,850	Harborough District Council	PLF	Various	Various	Harborough
Various (PLF)	Oadby and Wigston PLF – Contribution towards delivering the areas’ community safety plan	£19,800	Oadby and Wigston Borough Council	PLF	Various	Various	Oadby and Wigston
Various (PLF)	Melton PLF – Contribution towards delivering the areas’ community safety plan	£15,750	Melton District Council	PLF	Various	Various	Melton

Various (PLF)	Rutland PLF – Contribution towards delivering the areas' community safety plan	£9,900	Rutland County Council	PLF	Various	Various	Rutland
Various (PLF) Subtotal	-	£450,000	-	-	-	-	-
Grand Total	-	£3,939,983	-		-	-	-

2016/17 additional allocations

Name/description of provision	16/17 cost	Need for service identified via...	Linkages to PCP
Project 360 (DAST) – A partnership approach to repeat medium – low risk DV cases that reduces repeat incidences.	£292,000	Previous commissioning process and now backed up by academic assessment	Supporting Victims and Witnesses - Increasing the reporting of domestic abuse and ensuring a positive outcome for victims
Tags for IOM cohort – Voluntary tagging of IOM cohort as a preventative measure to reduce reoffending amongst this group	£40,000	Reducing Re-offending Board/ Police – joint funded by force	Reducing offending and Reoffending Reducing reoffending amongst YP and adults
Total	£332,000	-	-

NB. These initiatives have already been funded in 2015/16 and will be funded in 2016/17 as a result of the outcomes of the consultation.

The forecasted balance of £0.339m will be held as a Commissioning Reserve and used to cover any remaining eventualities under the current PCC and allow for flexibility in funding decisions for 2016/17 for the incoming PCC.

Appendix (D)

Glossary

ASB	Anti-Social Behaviour
CSE	Child Sexual Exploitation
CSP	Community Safety Partnership
CYP	Children and young people
DAST	Domestic Abuse Support Team
IDVA	Independent Domestic Violence Advocate/ Advisor
IOM	Integrated Offender Management
ISVA	Independent Sexual Violence Advocate/ Advisor
Locality	Blaby District, Charnwood Borough, Harborough District, Hinckley and Bosworth Borough, Leicester City, Melton Borough, North West Leicestershire District, Oadby and Wigston Borough or Rutland County
LLR	Leicester, Leicestershire and Rutland
LRF	Local Resilience Forum
MAPPA	Multi Agency Public Protection Arrangements
MAPPOM	Multi Agency Prolific and other Priority Offender Management
OPCC	Office of the Police and Crime Commissioner
PCC	Police and Crime Commissioner
P&CP	Police and Crime Plan
PLF	Partnership Locality Fund
Regional	East Midlands which includes Derbyshire, Leicestershire, Lincolnshire, Northamptonshire and Nottinghamshire
SP (1-17)	Strategic Priorities of the Police and Crime Plan
SV/DV	Sexual violence/domestic violence
VCS	Voluntary and Community Sector
YP	Young Person
YOS	Youth Offending Service

